



Universal Service

Provision Fund

# 2021 ANNUAL REPORT

**FOSTERING  
INCLUSION IN  
NIGERIA'S DIGITAL  
ECONOMY**

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# Chairman's Statement

We started the year 2021 on a high note and with great expectations after some setbacks resulting from the Covid 19 pandemic. As the Chairman, Board of the Universal Service Provision Fund and the Minister for Communications and Digital Economy, I ensured that the parastatals under my supervision worked assiduously to collectively advance the course of the digital economy in line with the tripartite agenda of President Muhammadu Buhari of economic development, curbing corruption and improving security in the country. As we all know, the Federal Government

is laying a lot of emphasis on the development of Nigeria's digital economy as a means of addressing developmental issues in our country. Consequently, the Ministry has been facilitating the development of Nigeria's digital economy targets through a number of policy and regulatory initiatives.

On the 6th of May 2021, a new policy, the National Policy for the Promotion of Indigenous Content in the Nigerian Telecommunications Sector was launched by His Excellency, President Muhammadu Buhari, GCFR. The Policy was developed in line with the commitment of the Federal Government towards ensuring that Nigerians become active participants in the different sectors



**Prof. Isa Ali Ibrahim Pantami**

FNCS, FBCS, FIIM

Chairman, USP Board and Minister of Communications and Digital Economy of the Federal Republic of Nigeria

of the economy, including the telecommunications sector. The execution of this policy will further enhance our economy and lead to job creation.

As the Chairman, Board of the Universal Provision Fund, I have continued to support the Secretariat in the achievement of its mandates in line with specific pillars and strategic initiatives in the National Digital Economy Policy and Strategy (NDEPS) 2020-2030. These initiatives are geared

towards addressing the challenges associated with availability, accessibility and affordability of quality network services and digital literacy and skills.

Some of these initiatives include: Digital Nigeria Centers and Tertiary Institution Digital Centres which are aimed at achieving the "Connectivity for Development (C4D)" goal and facilitating a digital lifestyle in public schools as well as in the surrounding communities. The e-Accessibility Centers have



also been set up to provide ICTs and assistive technology solutions to institutions catering for persons living with physical challenges in order to improve their quality of life. Others include the Accelerated Mobile Phone Expansion-Base Transceiver Station (AMPE-BTS) to extend telephony and data services to underserved/unserved areas and the Rural Broadband Initiatives (RUBI) to provide a sustainable wireless broadband network in the underserved or unserved areas, amongst others.

Furthermore, and in the unwavering pursuit of our digital growth agenda, I commissioned various projects in year 2021 facilitated by the Fund. Some of these projects include the Digital Nigeria Centre (DNC) in Sanda Kyarimi Day Secondary School, Borno State; the Tertiary Institution Digital Centre (TIDC) in Gombe State College of Education, Gombe; the Alderstown Schools for the Deaf, Warri, Delta State and the E-Accessibility Centre in Bauchi State for Orphans and

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"As the Chairman, Board of the Universal Provision Fund, I have continued to support the Secretariat in the achievement of its mandates in line with specific pillars and strategic initiatives in the National Digital Economy Policy and Strategy (NDEPS) 2020-2030"  
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Vulnerable Children School, Bauchi State, among several others.

The Board of USPF will continue to support every initiative of the Fund towards bridging the digital divide, promoting inclusiveness and universal access. On behalf of the Board, I wish to thank all stakeholders for their continued support and commitment towards the achievement of the Fund's goals and objectives.

# Secretary's Statement

It is with great delight and sense of accomplishment that I present the report of the Universal Service Provision Secretariat's activities and achievements for the year 2021.

Although, the Covid-19 with associated lockdown and restrictions affected the implementation of some projects of the Fund in the year 2020, in 2021, the USP Fund continues to promote the extension of ICT networks and services beyond the frontiers of economic viability to bridge the digital gap for an inclusive digital society in line with our mandate. Our operations and activities were guided by the

2021 Annual Operating Plan (AOP). Accordingly, in the year under review, the Secretariat aligned its activities to the vision and pillars of the National Digital Economy Policy and Strategy (NDEPS) 2020 –2030. Therefore, we committed resources towards the deployment of priority projects which were carefully crafted and geared towards facilitating provision of platforms for an all-inclusive digital economy.

In spite of some challenges encountered during the year, the fund recorded significant achievements in the following projects:



**Ayuba Shuaibu**

Secretary,  
Universal Service Provision Fund

- Base Transceiver Stations (BTS): We subsidized the deployment of Fifty Four (54) Base Transceiver Stations (BTS) and Thirty Six (36) Rural Base Transceiver Station (RBTS) in different parts of the country.
- E-Accessibility projects: In line with our vision (Equitable and sustainable ICT Access for All) and social inclusion, we implemented Eleven (11) E-Accessibility projects across Nigeria.
- Tertiary Institution Digital Center (TIDC): formerly known as Tertiary Institution Knowledge Centre (TIKC). The Secretariat implemented Six (6) TIDC across the 6 geopolitical zones.
- Bandwidth Aggregation (BA): We supported a total of Two Hundred and Eighty Seven (287) USPF project locations with provision of broadband services for a period of 12 months.



- Digital Nigeria Centre (DNC): We have implemented Seventy Two (72) DNC across the nation.
- Local Content Development (LCD): Eighty Eight (88) LCD were deployed within the year.
- Campus Connectivity Network (CCN): Fourteen (14) institutions in the 6 geopolitical zones benefited from this project.
- Emerging Technologies Centre (ETC): A pilot project was initiated and completed at Government Science Secondary School, Gombe, Gombe State.

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**"In spite of some challenges encountered during the year, the fund recorded significant achievements"**

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The Universal Service Provision Secretariat would like to thank all the stakeholders for supporting us in achieving our mandate of bridging the digital divide in the year 2021. We look forward to more collaborative and rewarding partnerships in the years ahead.

Thank you.  
Ayuba Shuaibu



**“Our goal remains the provision of services to under-served and unserved area across Nigeria**



# About the USPF

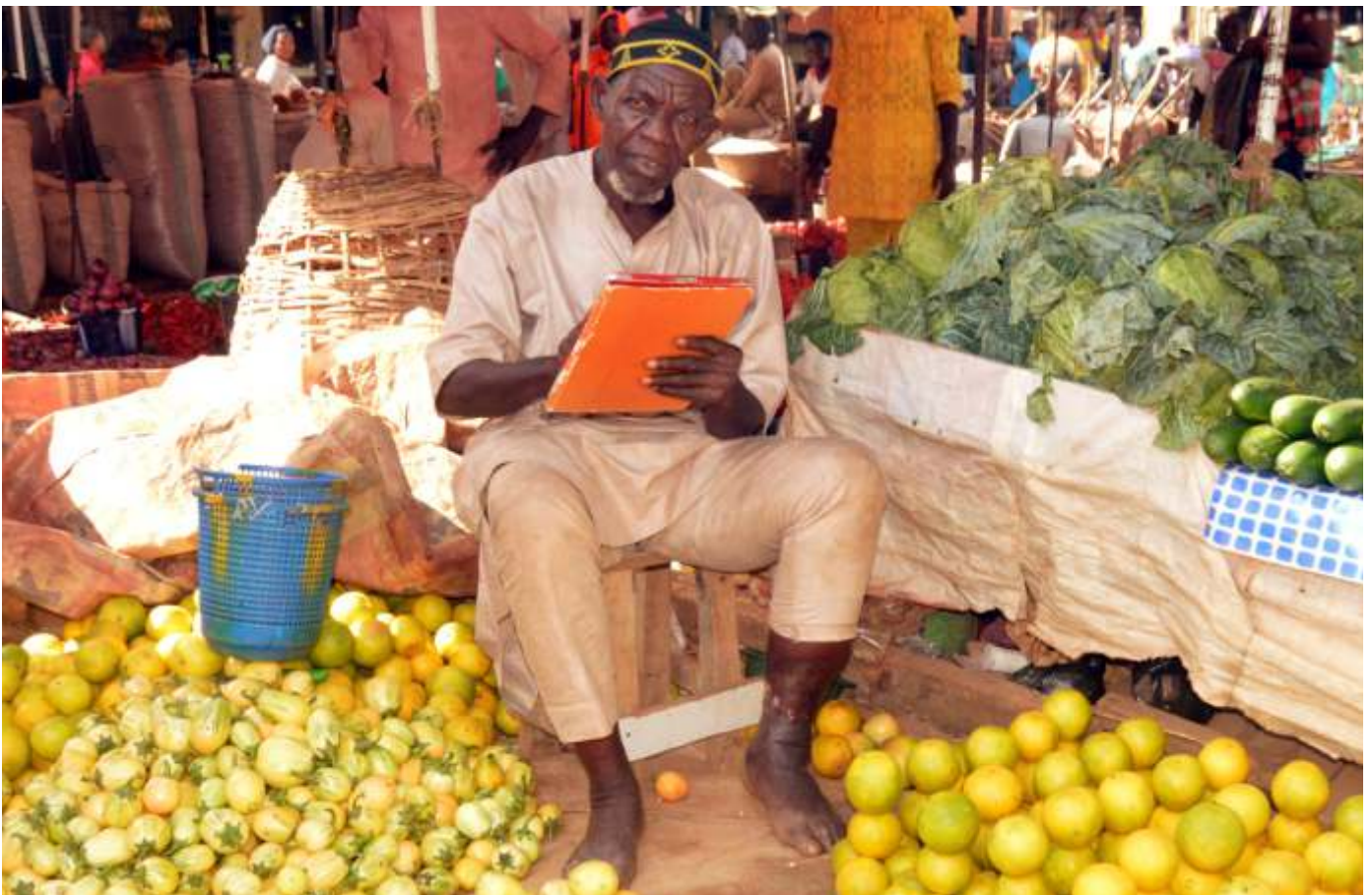
The Universal Service Provision Fund (USPF) was established by the Federal Government of Nigeria (FGN) to facilitate the achievement of national policy goals for universal access and universal service to Information and Communication Technologies (ICTs) in rural, unserved, and underserved areas in Nigeria.

The Nigerian Communications Act (NCA) 2003, No.19, provides for the Universal Service Provision (USP) in Nigeria.

Section 115 of the Act established the Universal Service Provision Board with the mandate to supervise and provide broad policy direction for the management of the USP Fund.

Section 118 of the Act established the USP Secretariat and states that it shall reside in the Nigerian Communication Commission (NCC) and shall be responsible for the day-to-day administration of the Universal Service Provision Fund.

Pursuant to its mandate, the USP Fund started operation in August 2006, and has embarked on various projects to realize its objectives.



# Mandate of the USPF

The USPF is committed to creating an enabling environment and ensuring that Nigerians irrespective of demography, social and economic status have access to quality and affordable ICT services.

In line with Chapter VII, Part IV of the Nigerian Communications Act 2003, the Federal Government of Nigeria established a Universal Service Provision Fund (USPF) "to promote the widespread availability and usage of network services and applications services

throughout Nigeria by encouraging the installation of network facilities, and the provision of network services and applications services to institutions in unserved, underserved areas or for underserved groups within the community".

## CORE VALUES (ICT TIPS)



Innovation



Collaboration



Transparency



Team Spirit



Integrity



Professionalism



Service Excellence





## Mission

To facilitate the achievement of universal service and universal access to ICT, through partnerships which stimulate development in rural, Unserved and underserved communities.



## Vision

Equitable and Sustainable ICT Access for All.



## Policy Objectives

The major objective of the USP Fund is to ensure that public interest is attained in the provision of ICT applications and services in Nigeria. That is:

- To promote greater social equity and inclusion for the people of Nigeria; and;
- To contribute to the national economic, social and cultural development of Nigeria.



## USPF Pledge

The activities of the USPF are encapsulated in the Declarations of Principles of the World Summit on Information Society (WSIS) which states that "Everyone everywhere should have the opportunity to participate and no one should be excluded from the benefits the information society offers".

# The USPF Board

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In accordance with the provisions of Section 116 of the NCA 2003, the USP Board is constituted as follows:

1. Chairman of USP Board (Minister of Communications and Digital Economy)
2. Vice Chairman of USP Board (Chairman of NCC Board)
3. Executive Commissioner, NCC
4. Executive Commissioner, NCC
5. Representative of National Planning Commission
6. Representative of Ministry of Finance
7. Representative of Ministry of Communications and Digital Economy
8. Representative of Private Sector
9. Representative of Private Sector
10. Representative of Private Sector
11. Representative of Private Sector





**“Rural areas are a major concern to us, and we are delighted to connect as many clusters as possible to create an enabling business environment.”**

# Strategic Management Plan 2018 – 2022

Section 36 of the Universal Access and Universal Service Regulation 2007, requires the USP Secretariat to prepare a Strategic Management Plan (SMP) for approval of the USP Board, setting out its vision, mission and objectives and incorporating its long term plans over a five (5) year period. The Act also requires the SMP be reviewed from time to time.







## Strategic Goals

The Three (3) strategic goals of the SMP are geared towards achieving the USPF vision.

# Goal 1: Facilitate an enabling environment for sustainable ICT

## Objective:

Design incentives that would promote the rollout of sustainable ICT services in rural, un-served and underserved areas.

## Strategies:

- Carry out relevant studies to determine the demand indices for different categories of ICT services within the country.
- Continuous Consultation with Stakeholders in the telecommunications industry to identify the barriers/issues which prevent the market from functioning effectively.
- Continuous consultation and collaboration with the Nigerian Communications Commission and relevant government agencies to design, plan and implement incentives that will facilitate the reduction of market efficiency gaps.
- Facilitate programs that promote 21st century skills (ICT literacy, internet literacy, data interpretation and analysis, website and applications development).



## Goal 2: Promote universal access and universal services that facilitate ICT for development (ICT4D)



### Objectives:

- Facilitate the availability and use of transmission infrastructure and connectivity to the national backbone in all LGAs.
- Drive increasing access to community-based ICT services on a shared basis and provide a platform for universal service.

### Strategies:

- Provide subsidies or other forms of incentives to telecom operators and eligible service providers to extend ICT transmission infrastructure to identified un-served and underserved areas.
- Explore opportunities to deploy a full suite of universal access and universal service initiatives to build utilisation and sustainability of ICT projects.
- Ensure the co-location and sharing of infrastructure subsidised by USPF.
- Continuous consultations and collaboration with government agencies, non-profit organisations, and community based organisations to facilitate connectivity for development initiatives.
- Encourage community ownership of universal service projects and consequently, promote entrepreneurship in target communities.



## Goal 3: Institutional Development



### Objectives:

- Strengthen the USP Secretariat to effectively deliver on its mandate.
- Continuously update organizational processes, performance measurement systems and partnerships that allow the USP Secretariat to successfully monitor, evaluate and assess the impact of USPF programmes.

### Strategies:

- People
  - Ensure the USP Board and Secretariat's structure and functions align with the vision and strategic goals of USPF.
  - Identify and execute capacity building initiatives which will equip the USP Secretariat with the relevant skills required to drive the achievement of the USPF's strategic goals.
- Process
  - Identify, engage and work with world class organisations and individuals as strategic partners.
  - Develop and implement processes which will drive standardisation and efficient service delivery in the Secretariat.
  - Implement Performance Management Systems (Monitoring and Evaluation - including Audit) of USPF projects to ascertain if the objectives of the programmes and projects are being achieved.







**“We are aware of the practice of telemedicine in Nigeria since 2007, and so the objective of our E-Health Project encompasses electronic records keeping and includes access for telemedicine service providers to rural communities in Nigeria.”**



# Access Programme

Projects under the Access Programme are implemented through grants and are designed to create demand and promote usage of ICTs in unserved and underserved communities and groups. The projects involve the provision of end-user devices to complement the telecommunication infrastructure that are deployed under the Connectivity Programme. The following projects were implemented under the Access Programme:

## 1. Digital Nigeria Centre (DNC)

The Digital Nigeria Centre (DNC) which is formerly known as the School Knowledge Centre (SKC) is aimed at achieving "Connectivity for Developmental (C4D)" goals in line with the mandate of the Fund to promote the connection of government public schools to broadband internet. The aim is to facilitate digital lifestyle in public schools as well as in the school communities. The objective of the project is to promote the use of ICT in teaching and learning in public secondary schools by providing them with adequate ICT, power and connectivity tools (laptops/

desktop, printers, etc).

Targeted beneficiaries are public secondary schools in urban and rural areas where the schools have a classroom fortified as the ICT laboratory and used as ICT class for the use of teachers and students. We have implemented Seventy Two (72) DNC across the nation with each State of the Federation having Two (2) schools benefiting from the project.





# DNC across Nigeria



No of Projects

## DNC Project Locations

S/N	Project Location	State	No. Of Schools	Status
1	North Central Zone	North Central	12	Completed
2	North East Zone	North East	12	Completed
3	North West Zone	North West	14	Completed
4	South East Zone	South East	10	Completed
5	South-South Zone	South-South	12	Completed
6	South West Zone	South West	12	Completed

## 2. Tertiary Institution Digital Centre (TIDC)

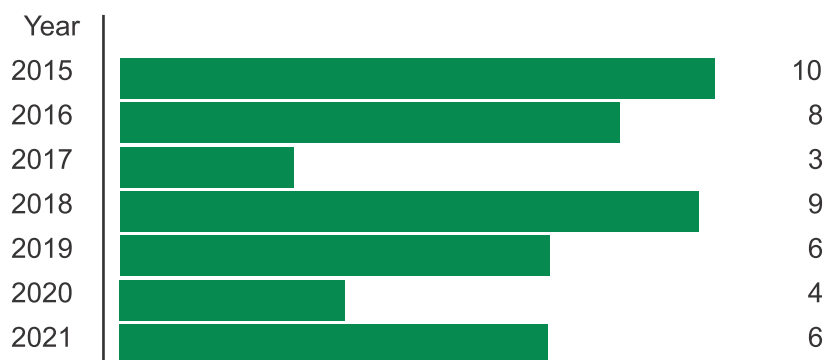
The Tertiary Institution Digital Centre (TIDC) was formally known as the Tertiary Institutions Knowledge Centre (TIKC). This initiative of the USPF is aimed at facilitating connectivity through deployment of Optic Fibre Cable in order to provide bandwidth connectivity with an internet broadband speed of up to 2mbps. This is to meet developmental goals and ensure the extension of ICT facilities, through installations of ICT devices and its peripherals

such as computers, printers, computer desks/chairs, power backup in some selected tertiary institutions thus facilitating a digital lifestyle in the institution.

The objective of the project is to promote the use of ICT in teaching, research and learning in Tertiary Institutions as well as the institution communities, by providing the institutions with ICT tools, associated infrastructures and

bandwidth connectivity. Six (6) TIDC were implemented across the 6 geopolitical zones of the country, one (1) tertiary institution benefited in each of the zones. See the table below:

# TIDC across Nigeria



S/N 1

Tertiary Institution Digital Centre (TIDC)

### TIDC Project Locations

S/N	Project Location	State	Status
1	Federal Polytechnic Nasarawa	Nasarawa (Nc)	Completed
2	Mohammed Lawan College of Agriculture, Maiduguri	Borno (Ne)	Completed
3	Katsina State School Of Midwifery, Malumfashi	Katsina (Nw)	Completed
4	Akanu Ibiam Federal Polytechnic, Unwana	Ebonyi (Se)	Completed
5	Akwa Ibom State University, Obio-Akpa Campus, Oruk Anam Lga	Akwa Ibom (Ss)	Completed
6	Federal College Of Education (Special)	Oyo (Sw)	Completed

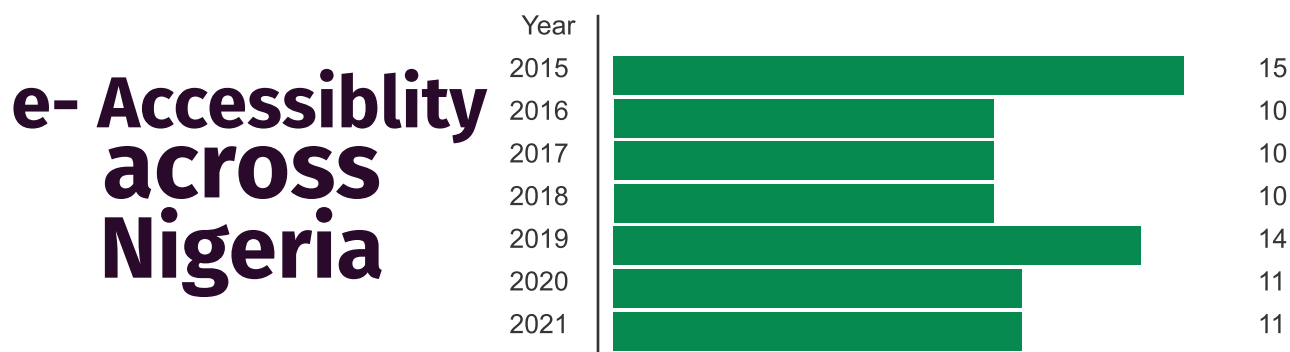


### 3. e-Accessibility Project



The Universal Service Provision Fund through its project Implementers provided ICTs and Assistive Technology solutions to some institutions catering to the needs of different categories of persons living with disabilities in the year 2021. The main objective of the e-Accessibility project is to promote digital inclusion for the physically challenged through the provision of ICTs and Assistive Technologies to institutions and schools catering for their needs in line with the mandate of the USPF on social inclusion. Items provided by USPF includes; Hearing Aids, Desktop Computers, Braille Embossers, Screen Reader, etc.

The USPF implemented Eleven (11) e-Accessibility projects across Nigeria, with Seven (6) sites, in the North and Five (5) in the South.



S/N 1  
e-Accessibility Project

#### e- Accessibility Project Locations

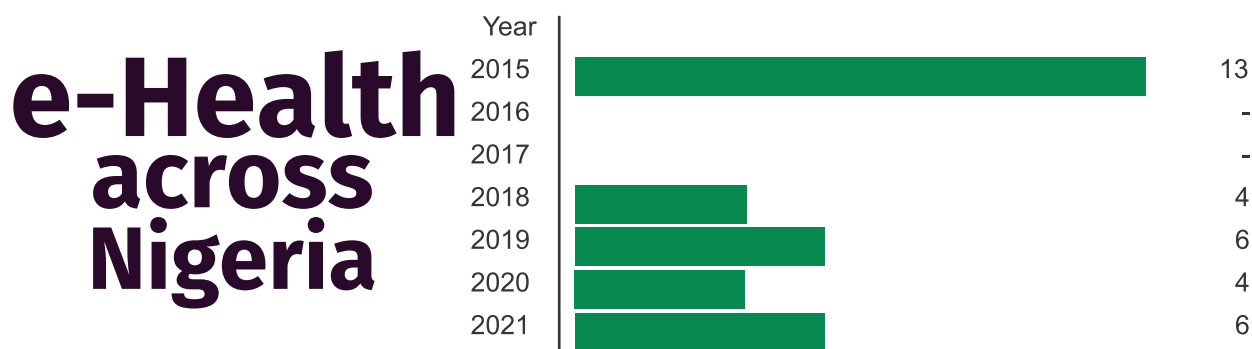
S/N	Zone	No. Of Schools	Status
1.	North	6	Completed
2.	South	5	Completed

## 4. e-Health Project

The Universal Service Provision Fund in line with its mandate continued to deploy ICT to improve access to healthcare service delivery in public secondary healthcare facilities across the country. Consequently, the USP Fund appropriated for the provision of ICTs and Electronic Health

Records (EHR) systems to some selected institutions in the country during the year. The objective of the project is to use ICTs to significantly improve access and delivery of healthcare services in public secondary healthcare facilities across the country. It is expected that the USPF e-Health Project would

lead to general improvement in the turnaround time, quality, and scale of healthcare services delivery in public health institutions throughout Nigeria. We executed Six (6) e-Health projects across the country in the year 2021 as shown in the Tables.



S/N 1

Health Informatics: e-Health Project

### e-Health Project Locations

S/N	Project Location	State	Status
1.	General Hospital Ogbaji, Agatu Lga	Benue	Completed
2.	Specialist Hospital Gashua	Yobe	Completed
3.	General Hospital Zurmi	Zamfara	Completed
4.	Federal Medical Centre Umuahia	Abia	Completed
5.	Ibom Specialist Hospital	Akwa Ibom	Completed
6.	Alimosho General Hospital Ikotun	Lagos	Completed

## 5. Development and Deployment of Local Content Applications for e-Learning (DLC)

The Development and Deployment of Local Content Applications for e-Learning (DLC) was formally known as the Local Content Development and Deployment (LCD). The objective of the Development and Deployment of Local Content Applications for e-Learning (DLC) Project of the USPF is to create a sustainable

open e-learning technology content (software) that promotes innovation, flexibility, and choice in both teaching and learning. The software enhances teaching and provides a multi-user local content instructional materials aimed at helping students to understand faster the key educational concepts in Mathematics, Sciences and other

subjects.

The USPF deployed a total of Eighty Eight (88) DLC in the year 2021. This includes all sites in the South and the North. See table below:



S/N	Projects Implemented	2015	2016	2017	2018	2019	2020	2021
1	Development and Deployment of Local Content Applications for e-Learning (DLC)	146	37	-	137	41	30	88



A photograph showing four men standing in a row on a flat rooftop. Behind them is a very tall, slender telecommunications tower with several circular antennas. The men are dressed in traditional West African attire: the first in blue, the second in light green, the third in brown, and the fourth in maroon. They are all wearing traditional caps. The background is a clear blue sky. A quote is overlaid on the right side of the image.

**“Our continued partnership with the private sector has guaranteed the provision of network infrastructure and service provision in rural communities.”**

## Connectivity Programme

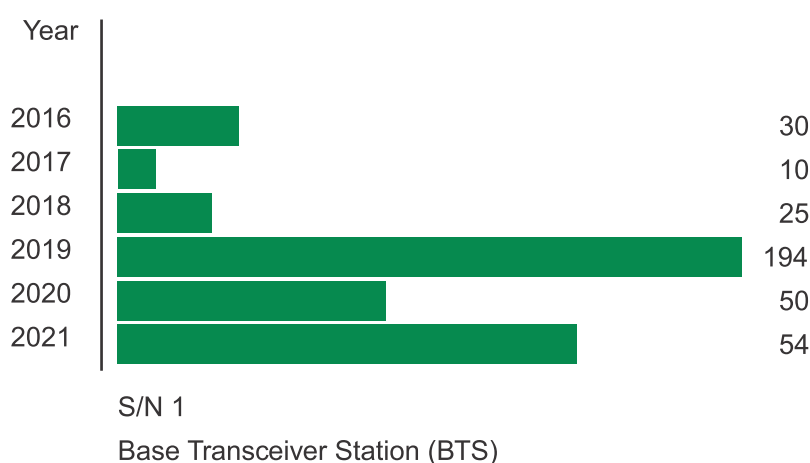
The Connectivity programme of the Fund is comprised of telecommunication infrastructure projects that are implemented through a Public Private Partnership model. They are subsidized by the USPF but implemented, owned and operated by Operators and Service Providers. They provide the platform on which the access projects thrive. The projects implemented under this programme include:

### 1. Base Transceiver Station (BTS) & Rural Base Transceiver Station (RBTS)

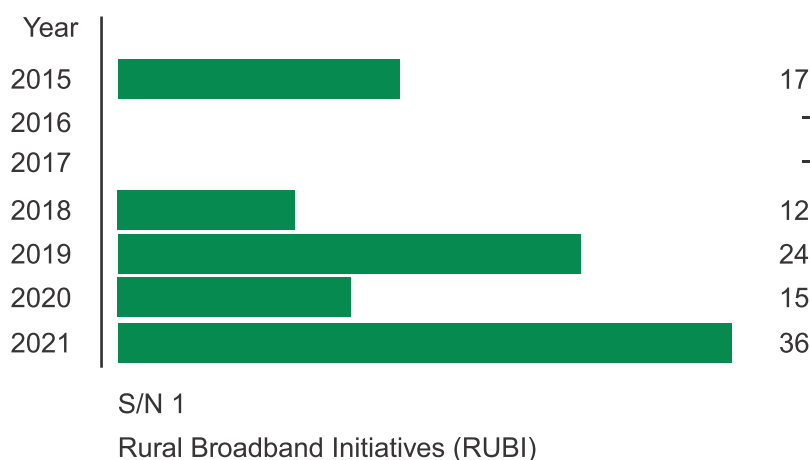
The objective of the Base Transceiver Station (BTS) project is to facilitate the achievement of the AMPE (Accelerated Mobile Phone Expansion Programme) which targets the achievement of full voice coverage. This project is implemented through subsidy. The subsidies are determined and awarded through a competitive bidding

process by which operators compete for the available subsidies to deploy and operate the stations. This year the Secretariat implemented Fifty Four (54) BTS and Thirty Six (36) RBTS thereby making the total number of both to Ninety (90) across the country.

#### Base Transceiver Station across Nigeria



#### Rural Base Transceiver Station across Nigeria



## 2. Bandwidth Aggregation (BA) for All USPF Projects

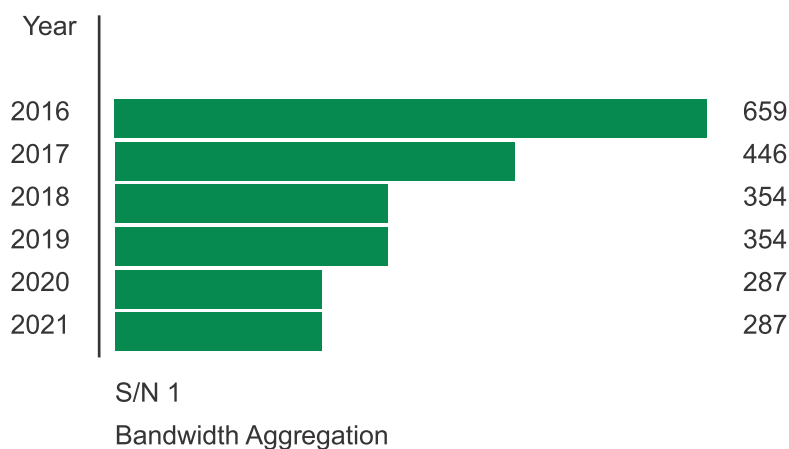
The Bandwidth Aggregation project involves the provision of bulk internet bandwidth to satisfy the connectivity requirement of USPF projects such as DNC, TIDC, E-Health, E-Accessibility, E-library and others across the 109 Senatorial

Districts of the Country. Under this project, each USPF project location is guaranteed a minimum broadband internet speed of 5120kbps downlink and 1024kbps uplink for a dedicated subscription period of 12 months. In the year 2021, a total of 287 USPF project

locations were supported and provided with the required broadband service for a period of 12 months.



## Bandwidth Aggregation across Nigeria





### 3. Campus Connectivity Network (CCN)

This project is designed to provide high speed internet access to Tertiary Institutions through the deployment of adequate ICT Network Infrastructure using Microwave/VSAT Technology with a dedicated bandwidth capacity of 20mbps that will enhance teaching, research and learning via a Campus Wide Area Network and Hotspot Wi-Fi Access across the Institution. The objective of the CC project is to:

1. Provide high speed internet access
2. Promote Student-Teacher-Peer Interaction
3. Provide Effective Teaching and E-Learning Tools

4. Enable easy Access to Educational Information and Resource
5. Monitor Up to Date Technologies and Evolution
6. Provide Comfortability and Flexibility of Remote Learning

The project is expected to spur digital learning and encourage cross border collaboration between academicians. A total of Fourteen (14) Tertiary Institutions in the Six (6) geo-political zones and the FCT benefited from the pilot phase of the CCN project. See table below for details:



S/N	INSTITUTION NAME	GEO ZONE
1.	University of Abuja, Gwagwalada, FCT	FCT
2	FCT College of Education, Zuba, FCT	FCT
3	Federal University Laia, Nassarawa State	NC
4	Kogi State College of Education, Kogi State	NC
5	Gombe State University, Gombe State	NE
6	Abubakar Tafawa Balewa University, Bauchi State	NE
7	Hassan Usman Katsina Polytechnic Duste Ma, Katsina State	NW
8	Bayero University, Kano State	NW
9	Nnamdi Azikiwe University, Akwa, Anambra State	SE
10	University of Nigeria, Nsukka, Enugu State	SE
11	University of Port Harcourt, Rivers State	SS
12	University of Benin, Edo State	SS
13	Emmanuel Alayande College of Education, Oyo State	SW
14	Lagos State Polytechnic Ikorodu, Lagos State	SW

## 4. Emerging Technology Centre (ETC) Project



In its effort to improve technology adoption among the Nigerian youths, the project was designed to identify, demonstrate, extend and apply new Emerging Technologies such as IOT, AI, Machine Language, Edge Computing, and Robotics amongst others, in the rural unserved and underserved regions to drive the digital transformation agenda of Government. The Center is expected to also serve as an awareness, incubation, knowledge & research hub for beneficiary communities. The objective of the ETC project is to:

1. Establish a center that will serve as an IT hub for emerging technology research and innovations.
2. Create an enabling environment for practical application of these technological advancements.
3. Establish a neutral center for emerging technology trainings and capacity building.
4. Create an avenue for promoting local IT entrepreneurs and IT systems.
5. Provide the necessary support, environment, infrastructure, network components and last mile equipment for the successful operation of the ETC.

This initiative will help to bridge the technological gap which will act as a catalyst for the uptake of Emerging Technologies Centered to promote research and development. Similarly, existing USPF initiatives e.g. campus connectivity networks project and Bandwidth Aggregation project are expected to leverage on the center. The first project site is in Government Science Secondary School, Gombe, Gombe State.

# Social and Economic Benefits

Some socio-economic benefits of USPF intervention are itemed below:

Increased ICT uptake and usage in communities

Increased Access to information and online services

Improved commercial and socioeconomic activities in rural and semi urban areas

Reduced cost of doing business in rural areas

Emergence of new businesses and employment opportunities

Provide platform for financial inclusion and a wide range of other online value-added services



# EVENTS



Prof. Isa Ali Ibrahim Pantami, Honourable Minister of Communications and Digital Economy giving a speech at the virtual commissioning of Digital Economy projects.



L-R: Ayuba Shuaibu, Secretary, Universal Service Provision Fund, Prof. Isa Ali Ibrahim Pantami, Honourable Minister of Communications and Digital Economy at the virtual commissioning of Digital Economy projects e-Accessibility Centre.



Ayuba Shuaibu, Secretary, Universal Service Provision Fund, receiving certificate of attendance from Prof. Isa Ali Ibrahim Pantami, Honourable Minister of Communications and Digital Economy at the NCC Management retreat in Abuja.



Prof. Umar Garba Danbatta, Executive Vice Chairman, Nigerian Communications Commission at the 3.5GHz Spectrum Auction, Abuja.





Middle, Prof. Isa Ali Ibrahim Pantami, and other Dignitaries at the 3.5GHz Spectrum Auction in Abuja.



L-R: Adeleke Adewolu, Executive Commissioner, Stakeholder Management, NCC; Aliyu Yusuf Aboki, Executive Secretary, West Africa Telecommunications Regulator Assembly (WATRA), Ayuba Shuaibu, Secretary, Universal Service Provision Fund at the WATRA event.





Executive Vice Chairman/CEO, Nigeria Communications Commission (NCC), Prof. Umar Garba Danbatta (left) with former EVC of NCC and Chairman MTN Nigeria, Dr. Ernest Ndukwe



L-R: Olubunmi Bamijoko, Head Strategy and Corporate Performance Monitoring Department, Omotayo Mohammed, Head Procurement Department, Kingi Ibrahim Waziri, Head Legal & Secretarial Services, Ayuba Shuaibu, Secretary, Universal Service Provision Fund, Olasumbo Olawaiye, Head Corporate Services Department, Mohammed B. Dari, Head Funding and Subsidy Department, Isa Usman Assistant Director, Funding and Subsidy Department at the NCC Management Retreat held in Abuja.



L-R: Usman Malah, Director Human Capital and Administration, Ayuba Shuaibu Secretary, Universal Service Provision Fund, Prof. Umar Garba Danbatta, Executive Vice Chairman NCC at the NCC Management Retreat.



Congolese Regulator understudies Nigeria's Telecoms Market

# Major Limitations/Challenges

The USPF was faced with a number of challenges in carrying out its mandate, some of which are:

## a) Lack of Critical Infrastructural Facilities

The lack of access to network connectivity, suitable buildings in some selected schools to house network infrastructures and the non-availability of adequate public infrastructure such as accessible roads in rural areas has been an impediment for successful project delivery over the years.

## b) Non-availability and Inadequate Public Power Supply

Absence of national grid is a big challenge, consequently, facilities deployed in some locations not being optimally utilized.

## c) Security Concerns

Implementation delays and project time overrun due to insecurity, which also hampers the extension of telecommunication and ICT services to some parts of the country. Similarly, shut down of telecommunication operations in some parts of the country in an attempt to curtail this menace affected the Implementation of the BTS/RBTS project.

## d) Lack of Cooperation from Relevant Stakeholders

Inadequate support and cooperation from some stakeholders, such as the host States, representatives of the beneficiary institutions and communities have been responsible for delays or failure of project execution in some selected project locations.

## e) The COVID-19 Pandemic

The COVID-19 pandemic affected the global shipping industry, which in turn affected the importation of telecoms equipment that drastically delayed the deployment of the BTS/RBTS projects.

## f) Sustainability Issues

Poor maintenance culture and lack of technical know-how by the beneficiaries of these projects under the Access Program, leads to early wear and tear of the equipment supplied for the projects.

## g) Forex and Inflation

Increase in inflation rate as well as fluctuation and inaccessibility to forex affected the Implementation of all projects.





**“Through our Strategic Management Plan 2018-2022, we have been able to make adequate provision for people living with disabilities, as a special priority.”**



UNIVERSAL SERVICE PROVISION FUND

# USPF Statement Of Financial Position

as at 31st December 2021

	2021	Previous Year
	N	2020
		N
<b>ASSETS</b>		
<b><u>Current Assets</u></b>		
Cash and Cash Equivalents	16,694,707,136	21,923,232,855
Receivables	878,559,694	640,933,638
Prepayments	3,264,417	3,026,954
Inventories	11,042,557	18,166,667
<b>Total Current Assets</b>	<b>17,587,573,804</b>	<b>22,585,360,114</b>
<b><u>Non-Current Assets</u></b>		
Property, Plant and Equipment	94,896,354	20,638,820
Technical Library Books	8,885,250	8,885,250
Fixed Asset Clearing	19,380,000	-
<b>Total Non-Current Assets</b>	<b>123,161,604</b>	<b>29,524,070</b>
<b>TOTAL ASSETS</b>	<b>17,710,735,408</b>	<b>22,614,884,184</b>
<b>LIABILITIES</b>		
<b><u>Current Liabilities</u></b>		
Payables	13,627,687,747	13,024,824,854
<b>Total Current Liabilities</b>	<b>13,627,687,747</b>	<b>13,024,824,854</b>
<b>Total Liabilities</b>	<b>13,627,687,747</b>	<b>13,024,824,854</b>
<b>Net Assets/(Liabilities)</b>	<b>4,083,047,661</b>	<b>9,590,059,329</b>
<b>NET ASSETS/EQUITY</b>		
<b>Accumulated Fund</b>	<b>4,083,047,661</b>	<b>9,590,059,329</b>

# USPF Statement Of Financial Performance

for the year ending 31st December 2021

## PREVIOUS YEAR

	2021 N	2020 N
<b>REVENUE</b>		
Fees	3,200	3,790,000
Interest Earned	170,009,658	159,032,017
Domestic Grants	<u>7,000,000,000</u>	<u>7,500,000,000</u>
<b>Total Revenue</b>	<u><b>7,170,012,858</b></u>	<u><b>7,662,822,017</b></u>
<b>EXPENDITURE</b>		
Personnel Costs	1,281,578,391	1,040,411,568
Overhead Cost	175,180,667	83,501,146
Repairs and Maintenance Services	3,293,277	3,983,378
Consulting & Professional Services	394,075,386	268,493,028
Grant & Subsidies	8,671,104,870	5,364,982,536
Financial Charges	2,856,607	2,395,415
Depreciation Charges	7,222,466	9,614,882
Consolidated Revenue Fund (CRF) Revenue Remittance	1,750,000,000	1,875,000,000
Impairment Loss on Financial & Non-Financial Assets	<u>(34,503,317)</u>	<u>105,811,531</u>
<b>Total Expenditure</b>	<u><b>12,250,808,347</b></u>	<u><b>8,754,193,486</b></u>
<b>Surplus/(Deficit) from Operating Activities for the period</b>	<u><b>(5,080,795,489)</b></u>	<u><b>(1,091,371,469)</b></u>
<b>Non-Operating Revenue/(Expenses)</b>		
Gain/(Loss) on Foreign Exchange Transaction	<u>6,544,619</u>	<u>-</u>
<b>Total Non-Operating Revenue/(Expenses)</b>	<u><b>6,544,619</b></u>	<u><b>-</b></u>
<b>Surplus/(Deficit) from Ordinary Activities</b>	<u><b>(5,074,250,870)</b></u>	<u><b>(1,091,371,469)</b></u>
<b>Net Surplus/(Deficit) for the Period</b>	<u><b>(5,074,250,870)</b></u>	<u><b>(1,091,371,469)</b></u>









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